

**SPECIAL NORTH LAS VEGAS
CITY COUNCIL MEETING MINUTES**

December 1, 2001

CALL TO ORDER: 9:00 A.M. City Hall
Desert Pines Golf Course
3415 East Bonanza Road, Las Vegas, Nevada

ROLL CALL COUNCIL PRESENT:

Mayor Michael L. Montandon
Mayor Pro Tempore William Robinson
Councilwoman Stephanie Smith
Councilman Shari Buck
Councilman Robert Eliason

STAFF PRESENT:

STAFF PRESENT

City Manager Kurt Fritsch
Assistant City Manager Gregory Rose
Assistant City Manager Dan Tarwater
City Attorney Sean McGowan
City Clerk Eileen M. Sevigny
Finance Director Vytas Vaitkus
Administrative Services Director Eric Dabney
Parks & Recreation Director Ken Albright
Community Development Director Jacque Risner
Public Works Director Jim Bell
Acting Development Services Director Jim Stubler
Library Services Director Anita Laruy
Fire Chief Bob Dodge
Acting Police Chief Joe Forti
Chief of Detention Ken Ellingson
Public Information Officer Brenda Johnson

VERIFICATION

Eileen M. Sevigny, CMC
City Clerk

FACILITATOR

Bob Cooper

Economic Development Manager
City of Henderson

1. PRIORITY SETTING WORK SESSION.

Mr. Cooper guided Council and City staff through a series of exercises designed to determine the top priorities facing the City (Exhibit A). Below are the results from those exercises.

REALITY PRIORITIES

A. General Public Concerns

Mayor Montandon

- C Stop lights
- C Fewer stop signs
- C More parks and recreation
- C Speed bumps
- C Property values

Councilwoman Smith

- C Traffic concerns
- C Amenities (i.e., stores and restaurants)
- C Drug enforcement problems

Councilman Buck

- C Downtown dying
- C Building and widening of streets
- C Recreational inadequacies

Mayor Pro Tempore Robinson

- C Public Safety
- C Code enforcement and cleanup

Councilman Eliason

- C Downtown shops
- C Homeless
- C More parks and cleanup
- C Salaries for City employees

B. Council Meeting Topics

Councilman Eliason

- C Planning
- C Staffing Pattern Amendments

Mayor Pro Tempore Robinson

- C Planning
- C Council regulars
- C New development

Councilman Buck

- C People don't want commercial development
- C Council regulars

Councilwoman Smith

- C Zoning
- C City business - general administrative business
- C Settlements (Money)

Mayor Montandon

- C Land use issues
- C Design guidelines
- C Pending legal issues
- C Council regulars issues
- C Staffing Patterns

C. City Staff

Mayor Montandon

- C Employee Issues (Specific issues)
- C Specifics of Engineering and Public Works
- C Appearances
- C Meetings

Councilwoman Smith

- C Why
- C What
- C When
(Details on decisions)

Councilman Buck

- C No contact with Staff

Mayor Pro Tempore Robinson

- C Lawsuits
- C Streets
- C Redevelopment

Councilman Eliason

- C Lawsuits
- C Legal Staff

D. Community Partners/Regional

Councilman Eliason

- C Homeless
- C Multi-family

Mayor Pro Tempore Robinson

- C New Businesses
- C Developers
- C Home Owner's Associations
- C NIMBY (Not in my backyard)

Councilman Buck

- C 'Taken' in 1900 acres
- C County Commissioners telling her what NLV is doing wrong

Councilwoman Smith

- C Difficult/ good of planning staff
- C Developers to be more flexible
- C Community service

Mayor Montandon

- C Image of NLV
- C What can the City do for us?
- C Here's a great opportunity your City is missing out on

PERCEPTIONS OF PRIORITIES

A. Assets/Opportunities

Mayor Montandon

- C Percentage of available land
- C New Population
- C Quick to change
- C Help planning the City from the private sector
- C Assessed value passing our population

Councilwoman Smith

- C Affordable community
- C Diversity

Councilman Buck

- C Level of staff knowledge
- C Diverse population
- C Attention to special events

Mayor Pro Tempore Robinson

- C Land issues
- C Aggressive staff
- C Size of City
- C What is to be done in the future

Councilman Eliason

- C Land
- C City Hall campus
- C I-15 corridor

Mayor Pro Tempore Robinson

- C Work as collective team
- C Revitalization of mature area
- C Need funds for the northwest
- C Police substations
- C Fire stations
- C Parks and Recreation
- C Economy (recession)

Councilman Buck

- C Make sure it's done right
- C Keeping up with services
- C Pig farm
- C Keeping Council and staff together

Councilwoman Smith

- C Lack of variety of housing
- C Redevelopment
- C Amenities
- C Funding commitments

Mayor Montandon

- C Shadow of Las Vegas (Image)
- C Have no downtown
- C Low assessed value
- C Council has a sprawl mindset (Comes from developers and outside but encouraged by Council)

B. Challenges

Councilman Eliason

- C Not enough money

CLUSTERING OF PRIORITIES (Generic Patterns)

Councilwoman Smith
General Public

- C Traffic
- C Recreation/Public Services
- C Commercial Services/Retail
- C Revitalization
- C City Management
- C Public Safety

Councilman Eliason

Council Meetings

- C City Administration
- C Planning Issues
- C Citizen/Information and participation

Mayor Pro Tempore Robinson

City Staff

- C City Personnel
- C Lack of funding for infrastructure
- C Not enough internal communication
- C Number of issues
- C Community Relations
- C Legal Liabilities
- C Future Public Works projects (In-fills, revitalization)
- C Resistance to placing items on the agenda
- C Redefinition of protocol (Council/Staff)

Councilman Buck

Community/Regional Partners

- C Image
- C Community Social Services
- C Planning/Land Use
- C Business development

- C Master Planned Communities
- C Community Relations/Citizen comments

RE-GROUP/RE-NAME PRIORITIES

Councilwoman Smith

Assets/Opportunities

- C Land
- C Residents
- C Private Community Resources
- C Community Services/Staff
- C Public Resources
- C Growing Economy
- C Economic Development

Councilman Buck

Challenges

- C Consensus Building
- C Redevelopment/Revitalization
- C Competing Interests/Funding
- C Demand for Services
- C Growth Areas
- C Perception
- C Quality Growth
- C Lack of Commercial/Retail
- C Create Positive Identity
- C Low Assessed Value
- C Technology

RANKING DRILL

All ideas and priorities from the previous exercises were ranked according to priority.

C	Planned/Quality Growth	37
C	Redevelopment/Revitalization	32
C	Public Works Community Improvement Projects	29
C	Parks and Recreation	29
C	Economic Development	26
C	Consensus Building between Council and Staff	23
C	Demand for Services/Streamlined Processes	17
C	Public Safety	17
C	Create Positive Identity	9

PRIORITIES AS DETERMINED BY PREVIOUS EXERCISES

- C Planned / Quality Growth
- C Redevelopment/Revitalization
- C Public Works / Community Improvement Projects
- C Economic Development
- C Consensus Building (Council and Staff)
- C Demand for Services (Streamlined Processes)
- C Public Safety

C. CITY COUNCIL/DEPARTMENT DIRECTOR WORK SESSION.

MOVING FORWARD AS A TEAM

Council and Staff individually listed ways that could 'negatively' impact the implementation of the retreat and the priority of those items.

- | | |
|--------------------------------------|--|
| Mayor Montandon | C Direct politics into issues |
| C Hubris/Pride | C Voting |
| C Work avoidance attitude | Mayor Pro Tempore Robinson |
| C Non-constructive discord | C Ego |
| | C Confidence in Staff |
| Councilman Eliason | C Proactive Stance |
| C Negative media/Misinterpretation | |
| C Pet Projects taking priority | Councilman Buck |
| | C Personality Conflicts |
| Councilwoman Smith | C Staff does not give or get clear direction |
| C Voting on issues vs. person | C Taking too much ownership of one item |
| C Know each other's priorities | C Planning Commission coordination |
| C Some discussions should be private | |

Staff:

Chief of Detention Services Ken Ellingson:

- Ⓒ Being influenced by vocal groups

Administrative Services Director Eric Dabney

- Ⓒ Goals open to interpretation

Community Development Director Jacquelin Risner

- Ⓒ Too involved in details and not seeing the big picture

Finance Director Vytas Vaitkus

- Ⓒ Negative revenue impacts
- Ⓒ Shortfalls
- Ⓒ Budget not linked to priorities

City Manager Kurt Fritsch

- Ⓒ Council unaware of 'what it takes to do....'
- Ⓒ Negative comments.
- Ⓒ Lack of total Council buy-in.

STRATEGY DEVELOPMENT

The following strategies were developed to assist in the implementation of the top five priorities determined by Council.

Planned/Quality Growth Strategies

- Ⓒ Benchmark
- Ⓒ Improve communication within the Planning Department
- Ⓒ Consistent Council direction integrated into Planning Commission decisions
- Ⓒ Empower staff with flexibility on planning issues
- Ⓒ Develop results oriented standards

- C Redevelopment and Planning Staff coordination

Redevelopment/Revitalization Strategies

- C Develop an aggressive plan of action that defines what is desired for Redevelopment (what is appropriate where, including a third redevelopment area, residential and industrial)
- C Prioritize based on funding and location, identify funding sources
- C Forming a team with private sector and City Management, Federal, State and other agencies
- C Re-Activate the Redevelopment Advisory Committee
- C Empower Code Enforcement
- C Work with other entities to find solutions to homeless problem

Public Works/Community Improvement Strategies

- C Clearly define current and future needs
- C Establish priorities
- C Budget Accounting to priorities
- C Establish performance measures

Parks and Recreation/Multi-Generational Strategies

- C Prioritize Parks and Recreation budget
- C Better communication with Parks and Recreation Board
- C Update Parks and Recreation Comprehensive Plan
 - C Sites/Land Acquisition
- C Increased land extraction from PUD's/Development Agreements

C Senior/Teen Centers

C Resources

Economic Development Strategies

C Prioritize Economic Development in the budget

C Prepare a 5-year action plan

C Communicate and integrate benefits of economic development with and to other departments

C Devise a measurement for performance - benchmark

C Develop extensive network of public/private partnership

Consensus Building Strategies

C Share information with all

C Encourage team building/Council and Staff

C Build unity on all issues

C Conduct more retreats

Demand for Services Strategies

C Identify community needs

C Prioritize resources and fund accordingly

C Kiosks and self-service via technology

C Improve communication with community

C Simplify and streamline processes

C More bilingual resources

Public Safety Strategies

C Assess current and future public safety needs (Including Police and Fire)

C Find funding/develop revenue streams

C Prepare a 5-year plan to meet public safety needs

PUBLIC FORUM

There was no public participation.

ADJOURNMENT

ACTION: THE MEETING ADJOURNED AT 4:00 P.M.

MOTION: Mayor Pro Tempore Robinson

SECOND: Councilwoman Smith

AYES: Mayor Montandon, Mayor Pro Tempore Robinson, Council Members Smith, Buck and Eliason

NAYS: None

ABSTAIN: None

APPROVED: December 19 , 2001

/s/ Michael L. Montandon
MAYOR MICHAEL L. MONTANDON

Attest:

/s/ Eileen M. Sevigny
Eileen M. Sevigny, CMC, City Clerk